

Financial Risk Assessment for Liss Parish Council 2026

No.	Internal Control Tests	Findings
1	Proper Bookkeeping	
1.1	Is the cashbook maintained and up to date? Format used?	Rialtas Omega accounting software is used for cashbook entries. The correct coding is applied for income and expenditure and is up to date.
1.2	Is the cashbook arithmetically correct?	The correctness of the cash book is proven by regular bank reconciliations.
1.3	Is the cashbook regularly balanced?	At least once in each quarter, and at each financial year end, a member other than the Chair shall be appointed to verify bank reconciliations (for all accounts) produced by the RFO. The member shall sign the reconciliations and the original bank statements (or similar document) as evidence of verification. This activity shall on conclusion be reported, including any exceptions, to and noted by the Finance Committee. Quarterly review of budget to actual, with notes on any variances, is reported to the Council's Finance Committee.
2a	Standing Orders and Financial Regulations	
2.1	Has the Council formally adopted standing orders and financial regulations, & dates approved?	Standing Orders were updated and approved by full Council on 19 th May 2025. Financial Regulations were updated and approved by full Council on 19 th May 2025 and are based on the NALC Model Financial Regulations dated March 2025. Both Standing Orders and Financial Regulations are reviewed for consideration in each new Council year and will be considered again at the annual meeting of Council in May 2026.
2.2	Has an RFO been appointed with specific duties noted in both contract & Fin. Regs?	Yes - an RFO has been appointed and the RFO and the specific duties and levels of responsibility are included within the Financial Regulations.
2.3	Have items or services above a de minimis amount been competitively purchased?	There is an emergency limit of £2,000 and the large contracts are subject to normal tendering arrangements.
2b	Payments Controls	
2.4	Are payments in the cashbook supported by invoices, authorised and minuted?	All expenditure is supported by proper vouchers, which are checked for accuracy (including VAT) and fully cross-referenced by voucher number to the cashbook. Payments are checked and authorised by two councillors. Payments are made electronically by bank transfer. The electronic payments

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		are set up by an officer (usually the Clerk/RFO) and then checked and released by another officer (usually the Assistant Clerk or Admin Officer). Three officers and the Chair of Finance have access to the bank to enable payments to be made during absences.). Cheques are no longer used.
2.5	Has VAT on payments been identified, recorded and reclaimed? Frequency, & refunds into which A/c?	Proper VAT vouchers are retained, and VAT is reclaimed quarterly using the HMRC online facility.
2.6	Is s137 expenditure separately recorded and within statutory limits?	Section 137 payments (when utilised) are coded separately in the cashbook, with details shown in Year-end accounts.
3	Risk Management Arrangements	
3.1	Internal auditor scans the minutes to identify any unusual financial activity, projects, event etc.?	The minutes of the various committees will recommend action regarding income and expenditure, and these will then be confirmed by the Full Council monthly unless the expenditure is within the committee's agreed budget.
3.2	Do the minutes record the Council carrying out any annual risk assessments? Play areas/BMX/Skateparks regularity of checks & documentation?	The Facilities and Charities Committees note reports of the annual and quarterly inspections which are conducted by The Play Inspection Company Ltd. As well as tree inspections. Other risk assessments are carried out in line with the Health & Safety Policy approved by Council on 18 th December 2023.
3.3	Is insurance cover appropriate and adequate? Policy nos. & broker/company? FG cover level correct?	Insurance cover is held with Zurich (policy no YYL272006-9713) on a standard Local Council policy basis. The current policy is dated until 7.6.2026. Fidelity guarantee cover is held at £100,000. Public Liability cover is £10m. The insurance cover is subject to constant review as and when required and is approved by Council on an annual basis.
3.4	Are internal financial controls documented and reviewed regularly?	This financial risk assessment is updated annually.
4	Budgetary Controls	
4.1	Has the Council prepared an annual budget in support of its precept? Council minute & date?	The annual budget in support of its precept request is prepared each October/November and presented to the Finance Committee for consideration. This is then ratified at Full Council. For the 2026/27 financial year this was approved by Council on 15th December 2025 (minute reference 166/25).
4.2	Is actual expenditure against the budget regularly reported to the Council, examined for consistency &	The RFO formally presents a quarterly budget update summary (with detailed Income and Expenditure) to the Finance Committee under delegated

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	minuted?	arrangements. This is minuted and the minutes are presented to Council for noting.
4.3	Are there any significant and unexplained variances on budget?	The RFO will detail and explain any major variances, with any suggestions for transfer between budget heads, to each quarterly meeting.
5	Income Controls	
5.1	Is income properly recorded and promptly banked? Yearly review of scale of fees?	Receipts are issued for any cash income (which is generally avoided) and for all rental and allotment income when requested. Invoices for lettings are raised monthly. When invoices are paid the invoice is moved into the paid file. A debtor and creditor report will be produced by the RFO at least quarterly and any unpaid invoices then chased for payment by the Assistant Clerk. Income is cross-referenced by invoice number in the ledger. Other receipts come from grants, bank interest, allotment fees. A yearly review of fees is undertaken as part of the budget setting process and approved by the Charities Committee under delegated arrangements.
5.2	Does the precept recorded in the cashbook agree to the DC's notification?	The two precept receipts for April and October are noted in the cashbook.
5.3	Are security controls over cash adequate and effective?	Payment is encouraged primarily by bank transfer and cash receipts are now very rare (and small) and banked immediately on receipt. Signage states that no cash is kept on the premises. The whole Parish Office is alarmed with passive, infrared sensors, which are linked to a security company for alarm call outs.
6	Petty Cash Procedures	Petty cash is no longer used.
6.1	Is all petty cash spent noted in book / sheets with pro forma &/or voucher to support, esp. those with VAT? Imprest basis used?	/
6.2	Is petty cash reported to each Council meeting?	/
6.3	Is petty cash reimbursement carried out regularly?	/
7	Payroll Controls	
7.1	Do staff salaries/wages paid agree with those	All staff are on Local Government Pay Scales relevant to their positions.

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	approved & minuted by the Council (delegated to Staff Committee) & what is review frequency?	Staff annual reviews take place annually and sufficient staff budget provision is allocated. To ensure Sage payroll and the agreed pay rates match all one member of the Staff Committee will under a quarterly check.
7.2	Are other payments to the officers reasonable and approved by the Council?	There are few receipted expenses paid to officers separately to the monthly salary payment. These are subject to the payment authorisation process outlined at 2.4.
7.3	Have PAYE/NIC/Pensions been properly operated by Council as an employer? Payment frequencies/method?	The RFO uses Sage payroll tools to calculate all salaries and wages including PAYE/NIC/Pension Contributions. The RFO prepares the monthly payroll run. Payments are then made by bank transfer from the Current Account direct to staff. PAYE/NIC/Pension Contributions paid by BACS to HMRC by bank transfer.
8	Assets Controls	
8.1	Does Council keep an asset register of all assets owned incl. Serial nos.? Annual physical check noted?	A full asset register is maintained showing location, cost, the year of purchase and insurance value.
8.2	Are the Asset/Investments registers up to date incl. disposals? Note all Investments held with a/c nos.	The asset register is maintained on a regular basis as required for purchases and disposals and approved by Council annually. The Insurance cover is updated regularly as items are purchased and at renewal as at 3.3 and approved by Council annually.
8.3	Do asset insurance valuations agree with those in the asset register?	Insurance valuations are prepared on an individual equipment basis and grouped for inclusion within the statement of accounts each year. An annual inventory check of assets is carried out and the asset register updated as necessary.
9	Bank Reconciliation	
9.1	Is there a Bank reconciliation for each account held?	Yes – These are carried out by the RFO/Clerk or Assistant Clerk for each bank account held and amounts cross-checked by the Chair of the Finance Committee.
9.2	Are Bank reconciliations conducted on receipt of statements & with what frequency?	Yes - Monthly bank reconciliations of the accounts are prepared when the bank statements are received, or online statements produced.
9.3	Are there any unexplained balancing entries in any	No - Signed/dated, monthly reconciliations are held within the computer

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	reconciliation?	system, with an annual printout at year-end, which is also signed and dated.
10	Year-end Procedures	
10.1	Are Year-end, final accounts prepared on a Receipts and Payments or Income and Expenditure basis?	Receipts and payments basis.
10.2	Do the accounts agree with the cashbook codings?	The final accounts are agreed by the Internal Auditor with the analysed cashbook and Trial Balance confirming balances held.
10.3	Is there an audit trail from underlying financial records to the accounts, for both receipts & payments?	An income and expenditure report is agreed by Finance Committee and year end, at year-end, grouping items for the statement of accounts. Audit trail information already detailed above, refer to 2.4 and 5.1.
10.4	Where appropriate, have debtors and creditors been properly recorded? Are year-end, General & Earmarked reserves held at reasonable levels?	Full summary analysis of debtors and creditors is prepared with the trial balance figures, with attached outstanding invoices held with Year-end documentation. General Reserves and Earmarked Reserves are reviewed regularly by Finance Committee.
11.	Review	
11.1	Is there an established process for the review of this document	Review of the Financial Risk Assessment is specified as an annual responsibility under the Terms of Reference for the Finance Committee which then makes recommendations for approval to full Council.

Reviewed by Finance Committee on 2nd February 2026 and approved by Liss Parish Council on 16th February 2026.

To be reviewed annually.